



## **Additional Resources on Accountable Care Organizations (Updated from 2010)**

The “Additional Resource List” from the 2010 EBHPP ACO briefing is available at <http://uwphi.pophealth.wisc.edu/healthPolicy/ebhpp/events/20100225/resources.pdf>

### **Background**

The federal Patient Protection and Affordable Care Act (PPACA) provides incentives to create a new type of health care entity called Accountable Care Organizations (ACOs) as a means to increase efficiency, reduce health expenditures, and improve patient outcomes. ACOs will assign a group of providers and hospitals responsibility for the quality, total spending, and health outcomes of a population. Their financial structure will encourage sharing information, coordinating care and avoiding unnecessary tests and procedures. This model, first defined and proposed by Dr. Elliott Fisher and colleagues, represents a significant next phase in the ongoing effort to build appropriate financial incentives into the payment system and promote value in health care.

### **Additional Articles**

“Accountable Care Organizations: AHA Research Synthesis Report.” American Hospital Association Committee on Research. June, 2010. <http://www.hret.org/accountable/resources/ACO-Synthesis-Report.pdf>

Accountable Care Organizations: Making Them Work. *Health Affairs*. Vol. 30, No. 1, January/February 2011. <http://content.healthaffairs.org/content/vol30/issue1/index.dtl?etoc>

Ansel, Travis and David Miller. “Reviewing the Landscape and Defining the Core Competencies Needed for a Successful Accountable Care Organization.” Healthcare Strategy Group. 2010. [http://www.healthcarestrategygroup.com/resources/pdfs/ACOWhitePaper\\_General\\_Distribution\\_FINAL.pdf](http://www.healthcarestrategygroup.com/resources/pdfs/ACOWhitePaper_General_Distribution_FINAL.pdf)

Health Policy Brief – Update on Accountable Care Organizations. Robert Wood Johnson Foundation. *Health Affairs*. August, 2010. [http://www.healthaffairs.org/healthpolicybriefs/brief.php?brief\\_id=20](http://www.healthaffairs.org/healthpolicybriefs/brief.php?brief_id=20)

McClellan, Mark, Aaron McKethan, Julie Lewis, Joachim Roski and Elliott Fisher. “A National Strategy To Put Accountable Care Into Practice.” *Health Affairs*. 29:5 May, 2010. (Published online at 10.1377/hlthaff.2010.0194).

“Medicare Accountable Care Organizations Shared Savings Program – New Section 1899 of Title XVIII Preliminary Questions & Answers.” Centers for Medicare & Medicaid Services Office of Legislation. May, 2010. <http://www.cms.gov/OfficeofLegislation/Downloads/AccountableCareOrganization.pdf>



Miller, Harold. "How To Create Accountable Care Organizations." Center for Healthcare Quality and Payment Reform. September, 2009. <http://www.chqpr.org/downloads/HowtoCreateAccountableCareOrganizations.pdf>

National Conference for State Legislators. NCSL Briefs for State Legislators: "Health Cost Containment and Efficiencies: Accountable Care Organizations." No. 5. May, 2010. <http://www.ncsl.org/default.aspx?tabid=19927>

Purington, Kitty, Anne Gauthier, Shivani Patel, and Christina Miller. "On the Road to Better Value: State Roles in Promoting Accountable Care Organizations." The Common Wealth Fund and the National Academy for State Health Policy. February, 2011. <http://www.commonwealthfund.org/Content/Publications/Fund-Reports/2011/Feb/On-the-Road-to-Better-Value.aspx>

Shields, Mark, Pankaj Patel, Martin Manning and Lee Sacks. "A Model For Integrating Independent Physicians Into Accountable Care Organizations." *Health Affairs*. 30:1 2010. (Published online at 10.1377/hlthaff.2010.0824).

Shortell, Stephen, Lawrence Casalino and Elliott Fisher. "How The Center For Medicare And Medicaid Innovation Should Test Accountable Care Organizations." *Health Affairs*. 29:7 2010:1293-1298. (Published online at 10.1377/hlthaff.2010.0453).